



MEMBER

Federal Reserve System
Federal Home Loan Bank
Federal Deposit Insurance Corporation
Financial Industry Regulatory Authority

SUBSIDIARIES

Orange Bank and Trust Company ("Bank") Hudson Valley Investment Advisors, Inc ("HVIA")

SHARES OF ORANGE COUNTY BANCORP, INC. STOCK TRADES ON THE NASDAQ STOCK MARKET UNDER THE STOCK SYMBOL OBT

For information regarding stock transfers and other transactions, contact our Transfer Agent:

COMPUTERSHARE, INC.

250 Royall Street, Canton, MA 02021 1.800.368.5948 web.queries@computershare.com

Board of Directors



Louis Heimbach Chairman



Michael J. Gilfeather President & CEO



Greg F. HolcombePresident & CEO—Holcombe
Development Companies



Kevin J. Keane Managing Partner —PKF O'Connor Davies



Susan G. Metzger, Ph.D.
Former Principal—Lawler, Matusky
& Skelly Engineers LLP
Former Board Member—MTA



William D. Morrison
Principal—Morrison Insurance
Former Account Executive—Marshall
& Sterling



Virginia K. Rizzo Owner & President—Eclat Vice President—Rizzo, Inc.



Jonathan F. Rouis CPA—Partner at RBT CPAs



Richard B. Rowley
President & CEO—Rowley Companies



Terry R. SaturnoFormer President & CEO—Orange Bank
& Trust Company



Gus J. Scacco
Chief Investment Officer & CEO—
Hudson Valley Investment
Advisors, Inc.

Orange County Bancorp, Inc. Summary Financial Data

BALANCE SHEET HIGHLIGHTS

(IN THOUSANDS)

	December 31, 2021	December 31, 2020
Total Assets	\$2,142,583	\$1,664,936
Total Loans	\$1,291,428	\$1,152,738
Allowance for Loan Losses	\$17,661	\$16,172
Total Deposits	\$1,914,384	\$1,489,294
Total Stockholders' Equity	\$182,836	\$135,423

INCOME STATEMENT HIGHLIGHTS FOR YEAR ENDED

(IN THOUSANDS, EXCEPT PER SHARE DATA)

(IN THOUSANDS, EXCELLER SHAKE DATA)	December 31, 2021	December 31, 2020
Total Interest Income	\$64,429	\$53,461
Net Interest Income	\$60,461	\$48,739
Provision for Loan Losses	\$2,428	\$5,413
Total Noninterest Income	\$12,102	\$11,423
Total Noninterest Expense	\$43,458	\$40,231
Net Income	\$21,287	\$11,679
Basic & Diluted Earnings per Share	\$4.28	\$2.59

SELETED RATIOS AND OTHER DATA

	Twelve Months Ended December 31,		
PERFORMANCE RATIOS	2021	2020	
Return on average assets	1.06%	0.76%	
Return on average equity	13.70%	9.02%	
Interest rate spread	3.03%	3.18%	
Net interest margin	3.15%	3.36%	
Dividend payout ratio	18.67%	30.88%	
Non-interest income to average total assets	0.60%	0.75%	
Non-interest expenses to average total assets	2.17%	2.63%	



Letter from the Chairman and President

Following the dramatic economic slowdown resulting from the COVID-19 outbreak and lockdown in early 2020, business activity in Orange, Rockland and Westchester counties recovered significantly in 2021, spurring strong growth for the year. As I've outlined previously, our work in 2020 was dominated by the Federal Government's Paycheck Protection Program ("PPP"), which enabled us to provide critical economic assistance to business clients impacted by the lockdown and related losses in revenue and income. These efforts continued into 2021, but we are pleased to report the majority of these PPP loans were forgiven, and payment deferrals have been repaid or brought current by year end. Specifically, we finished the 2021 fiscal year with \$38.1 million of PPP loans outstanding, down from a high of approximately \$124 million in April of 2021. Similarly, we experienced a complete reduction in COVID related loan deferrals and finished 2021 without any modified loans related to the pandemic. This decrease reflects a significant turnaround from 2020 when loan deferrals totaled approximately \$48.8 million and represented 4.2% of our total loan portfolio. This reduction in loan deferrals signifies the resolve of our clients and is a testament to the resilience of our business community.

As the "reopening" economic recovery took root regionally and nationally in 2021, we looked beyond the daily challenges posed by the pandemic to focus on new opportunities. The same was true for our business clients, many of whom undertook initiatives ranging from catch up on deferred maintenance to investments in new technologies. Others sought to expand their existing businesses by filling customer voids resulting from weakened or impaired competitors. Some of our clients recognized opportunities to diversify into new businesses and headed in that direction with a renewed spirit. Regardless of the motivation or strategic intent of our clients, Orange Bank saw the benefits of its strategic repositioning as a premier business bank pay off in 2021. As a trusted business partner that truly knows and understands its clients and the regional economic landscape, we were able to grow our loan portfolio 12% in 2021, to \$1.3 billion, despite a nearly \$100 million decrease in PPP loans from 2020.

As a trusted partner, we also earned more of our clients' overall banking business. Deposits grew more than 28% in 2021, to \$1.9 billion, with a significant portion of that growth in non-interest bearing demand deposits and low-interest savings products. This type of deposit growth led to a reduction in the Bank's overall cost of deposits to a low level of 0.25%

At Orange Bank, we recognize the value of our institution for our clients is measured by the breadth and quality of our products and services. Accordingly, we initiated efforts several years ago to consolidate our trust, investment management, and estate planning expertise into a single, easily accessible offering. The result, launched in late 2020, is Orange Wealth Management ("OWM" or "Orange Wealth"). Orange Wealth brings the work of our Trust department, our Private Banking group and our affiliate, HVIA (Hudson Valley Investment Advisors), under a single umbrella. Fee revenue from this initiative continue to be encouraging and have grown 18% this year to \$9.60 million. Client feedback has also been very positive, and we anticipate continued growth in demand for the service. You will hear from Gus Scacco, Chief Investment Officer and CEO of HVIA later in the report, as they produced yet another year of record growth.

I am also pleased to report the results of our strategic, multi-year investments manifested themselves, most notably, in our 2021 earnings. We finished the 2021 fiscal year with record net income of approximately \$21.3 million, nearly double the record results from fiscal 2020. These multi-year strategies included thoughtful planning and investment in our people, systems and technology, the repositioning of branches, and our dedicated commitment to our business clients. Additionally, we executed on our expansion plans into Rockland and Westchester Counties, opening new branches in the Bronx and Nanuet during 2021. The combination of these initiatives has strengthened our position as the bank of choice for many of the region's businesses, nonprofits and municipalities. These clients, simply put, represent the foundation that Orange Bank has been built to serve. Industry consolidation also aided our growth efforts, as several regional competitors were acquired by larger entities and now focus on larger business opportunities. We know the currently favorable business environment could change quickly and won't take our strong recent results for granted. As such, we continue to seek ways to provide value to our clients, from insuring we have the best people working on their behalf, to developing new products and services, and maintaining our rigorous underwriting, compliance, and banking standards.

Building on the momentum that we've built over the years, we announced and successfully completed an initial public offering of common stock during August 2021. Strong institutional demand enabled us to upsize the transaction from its initial 900,000 share deal size and culminated in the sale of 1.15 million shares at \$33.50 per share, generating gross proceeds of approximately \$38.5 million. These shares now trade on the NASDAQ marketplace under the symbol "OBT". In addition to providing growth capital, the offering raised the Company's visibility with investors, enhanced trading liquidity and shareholder diversification, and provides us more efficient access to capital for future strategies and plans, if necessary. These and other factors have already helped unlock shareholder value in our stock.

Overall, the year ended 2021 validated and confirmed the key enhancements within a strategic plan that was years in the making. The dedicated resources and investment in recruiting the right people, thoughtfully implementing new technologies and systems, and building a client-centric culture focused on delivering the best possible services and solutions generated success for our organization in 2021. These changes are foundational to our business and they are both leverageable and replicable. Accordingly, I look forward to seeing what they will enable our team to deliver in the future. For now, Lou and I, along with the entire Board of Directors, want to extend our heartfelt thanks to all of our employees for their contribution to our success in 2021, to our shareholders, whose patience and investment has given us the fuel to get here and for the journey ahead, and to our clients, who have grown with us and rely on us for their financial needs. We appreciate your continued confidence and support.

Louis Heimbach,

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Chairman

Michael J. Gilfeather, President & CEO

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Cash Management is His Competitive Advantage

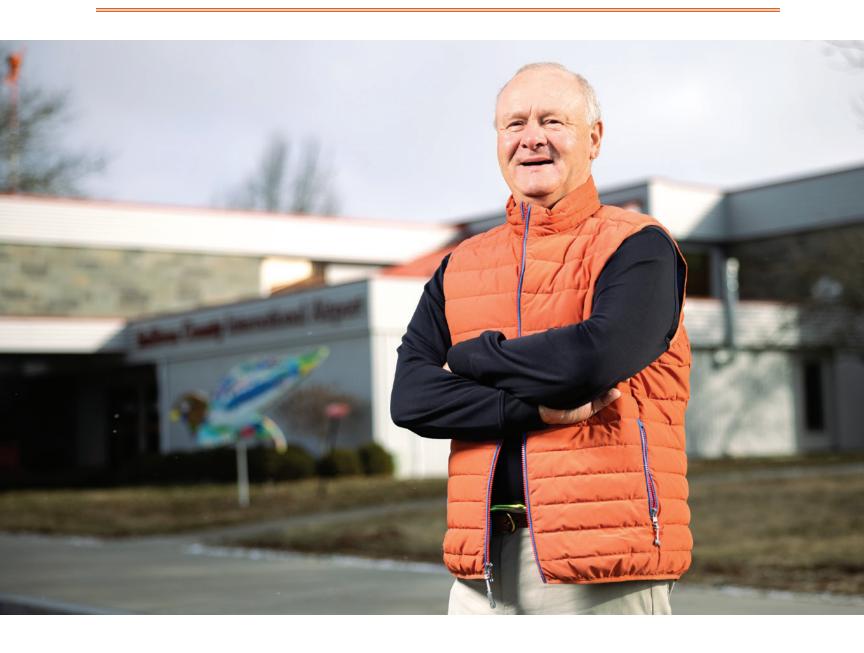
Conrad Cutler | Mega Beverage Redemption Center

Conrad Cutler uses technology as a competitive advantage. When he looked at the beverage container redemption business, he saw inefficiency, lack of technology, and most importantly, opportunity. He was the company's first employee and sorted cans and bottles in a 2,000 square foot warehouse. Eight years later he has 50 employees and a 50,000 square foot state-of-the-art warehouse.

Conrad welcomes Orange Bank and Trust's Cash Management Services as a competitive advantage that allows him to make same day payments from his laptop or mobile phone to anywhere in country. More than that, he appreciates the Bank as a partner he can rely on for impeccable service, tailored solutions, and on-demand availability. He recalls working with his Orange Bank and Trust banker on a time sensitive project at 9:00pm on a weekend. Conrad says the bank understands what it means to be in business, especially when you have to move quickly.





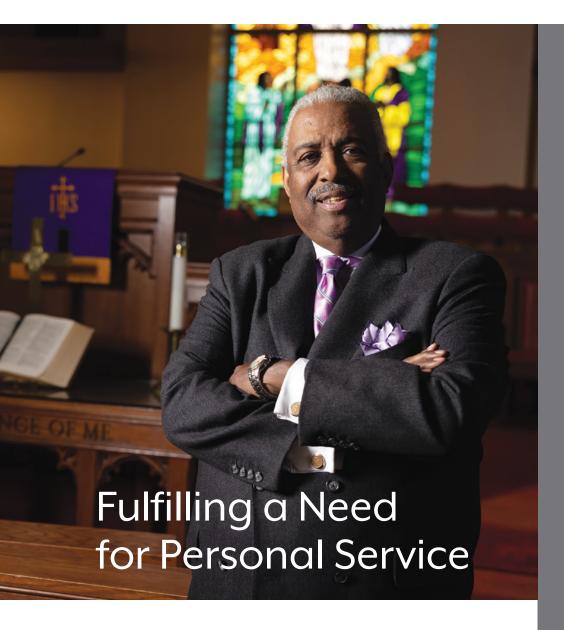


Seamless Integration and The Best Bank Ever

Jonah Mandelbaum | Warwick Properties, MJJ Builders

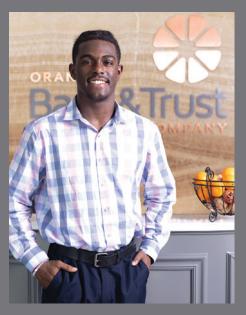
Jonah Mandelbaum came to the U.S. as an exchange student and stayed to become a citizen and diamond trader. With the love of building that started in his family's cabinet making business, he started Warwick Properties and MJJ Builders. Jonah builds large scale multifamily properties throughout the Hudson Valley region. He says he is successful because he likes what he does and that makes it easy to grow. He recognizes the same qualities in Orange Bank and

Trust, which he did not experience with his previous bank. It comes down to relationships and service and he finds both with Orange Bank. Because every business has specific needs, he especially values that his Banker takes the time to learn the needs of his business and adapts to meet them. Jonah says Orange Bank and Trust is "The best bank I've ever dealt with."



Reverend Gregory Robeson Smith | Pastor, Mt Hope AME Zion Church

Reverend Smith is a Doctor of Education (EdD), holds an MBA and has 20 years of corporate experience. He has served as President and CEO of the African Development Foundation under Presidents Bush and Clinton. Being called "late to the Lord," he moved on to an active ministry, noting that the church has both spiritual and business components as the nature of ministry is expanding to include things like providing housing through community development corporations. "As a minister, you look for conversion experiences," says Pastor Smith, and when he met his Orange Bank and Trust banker, he saw and sensed Orange Bank's commitment to personalized service. He says the Bank has, "...been there with us," always available, and during the pandemic used IT strategies to help the church manage and grow. "We've been with Orange Bank and Trust for only seven years, and it feels like 25—they make us feel like the biggest ship in the port. You can't get that with big banks."



Avery Turton is the grandson of Pastor Gregg Smith of the Mount Hope AME Zion Church in White Plains, and a student at Union College in Schenectady, NY. When Joe Ruhl, the Bank's Executive VP and Westchester Regional President offered him a summer internship as a Floating Teller between his freshman and sophomore years, Avery jumped at the opportunity. It was his first-ever summer internship, so he didn't know what to expect. Looking back now, he describes it as "an unforgettable and remarkable experience," citing the in-depth training, mutual respect and tight-knit atmosphere in the office every day. "The onboarding process was insightful and informative, and it didn't stop there. Throughout my internship, I was guided by the branch managers and other coworkers."

Avery is looking forward to interning again next summer, hopefully with a close friend he recommended to the Bank. Beyond what he's learning about the banking industry, Avery is looking forward to again working in an environment where everyone enjoys their job. "The company's culture is very welcoming."

Shared Philosophies in Service and Relationships

Matt Rand | Howard Hanna / Rand Realty

Matt Rand joined his mother's family business, along with his brothers, and together they grew it into one of the 100 largest real estate firms in the country with over 1,200 employees in the the tri-state area. As they grew, they focused on service and good relationships. To do that they needed a great banking relationship. Orange Bank and Trust was woven into the fabric of the community and shares the same geographical footprint.

The Bank also shares the same entrepreneurial mentality and philosophy. Matt says, "At Orange Bank and Trust we work with real partners—individual relationships that give us support—we chose them for their people. We can count on them. They answer, they text, we know who we're dealing with. They're local, trustworthy, smart, and understand our business and markets."





Agile Banking with Old Fashioned Service

Joe Simone | Simone Development Companies

Joe Simone started his career in the automotive industry. As he began to make money, he invested it into real estate development and overcame the difficulties of a growing business. Today, Simone Development is a full service developer, owning and managing a portfolio of more than 100 properties totaling over 7 million square feet.

Due to the company's size, Simone Development maintains global, regional, and local banking relationships. For a recent

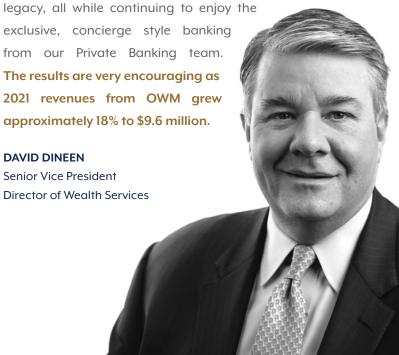
transaction they were attracted to Orange Bank and Trust because of the Bank's ability to tailor a loan product line. Joe describes the experience as, "refreshing." He appreciates the, "...very timely deliverables," in a business that moves fast, and that the Bank has, "...a very good understanding of what it takes to get a deal done in 2022." He says, his Bankers make him feel like he is their only client and characterizes his experience as, "Good, old fashioned, relationship banking."





Diversifying income streams is a smart strategy for any business. One way Orange Bank earns additional revenue is through fee income generated by financial advisory services. This tactic is especially important as we continue to operate in a low interest rate environment. It adds value for our clients and profits for our shareholders, while simultaneously demonstrating sound management and growth strategies to new investors.

The Orange Wealth Management Division—comprised of services and products delivered through Private Banking, Trust Services, and Investment Management through Hudson Valley Investment Advisors (HVIA)— continues to have a positive impact on non-interest income. This division is tailored to serve our new and existing client relationships by providing a holistic approach to their financial needs. Our professionals in Trust Services and HVIA advise and help clients plan, build wealth for an enjoyable retirement, protect their assets and their family, and leave a





PRIVATE BANKING

Undivided Attention to High-Net-Worth Clients

High-net worth individuals expect to be catered to in almost every aspect of their lives. With a high touch approach, our Private Bankers provide Deposit Products, Loans, Trust and Estate Planning, Special Needs Trusts and Guardianships, and Investment Management Services with a level of guidance that is personal,

memorable, and refreshingly different—ultimately aiming to make clients financial lives more manageable. We accomplish that by learning everything we can about them and then by delivering undivided personal service and attention.

In 2021 Private Banking—led by First Vice President/Senior Private Banker, Carla Alfieri—onboarded 57 new clients, bringing the total client-base to over 400 and necessitating the hiring an additional Private Banker. The team continued to leverage the Salesforce Customer Relations Management system, which provides a view of each client's relationship with us, allowing the Private Banking team to take a high-level view and guide a Bank-wide holistic approach toward financial advice and solutions. The Private Banking division was a solid contributor to the Bank's financial results in 2021.

CARLA A. GIGI-ALFIERI
First Vice President
Senior Private Banker

TRUST SERVICES

Trust is in Our Company's Name

We have long delivered professional trust and estate services with a highly personalized and human touch. The Trust Services Division had a banner year in 2021 as our clients' total assets under management (AUM) grew by 11.9% to a record level of \$602 million from \$538 million at the end of 2020. Fee Income for the year was a record \$4.8 million, an increase 17.5% over the \$4.1 million in fees earned in 2020.

The Trust Services Division has two lines of business – Trusts & Estates and Special Needs Trusts & Guardianships. The Bank's traditional Trust & Estate business had \$329 million in AUM or 55% of total AUM at year-end and generated \$2.5 million in fee income or 53% of the total for 2021. Our highly regarded Special Needs Trust Department had \$273 million in AUM or 45% of total AUM and generated \$2.3 million in fee income or 47% of the total.

FRANK SKUTHAN
Senior Vice President
Trust Services Directo



INVESTMENT MANAGEMENT SERVICES

Record Growth Two Years Running

Our subsidiary, Hudson Valley Investment Advisors, Inc. (HVIA), produced yet another year of record growth in the fiscal year 2021. With organic growth in both retail and institutional Assets under Management (AUM), the company recorded an increase of 11.1% in overall AUM to over \$1,041 million from \$937 million the prior year. The company also benefitted from asset appreciation due to better performance.

Looking ahead, HVIA has formed a joint venture that helps to leverage its current investment process to partners and extends our products to an investment platform for further distribution. Our publicly traded mutual fund recorded continued growth to a record level. Additionally, we foresee continued growth from our affiliation with the Bank and its geographic expansion, which will extend our products and services to our firm's southern market. This expansion will benefit the overall holding company into 2022 and beyond.



A subsidiary of Orange County Bancorp, Inc.

GUS SCACCO
Chief Investment Officer & CEO





United Way

Every year the Bank sponsors a companywide campaign to support the United Way. Our committee this year included Margaret Kranz, Barbara Cefaratti and Ed Estrada. The campaign is multi-faceted to get as many employees involved as possible. The 2021 campaign kicked off at our annual holiday party at



Falkirk Estate and Country Club where Margaret and Barbara welcomed guests and encouraged them to make a pledge and buy raffle tickets to win a day off. Many of our employees brought non-perishable food items to the party to benefit the Food Bank of the Hudson Valley and the United Way.

The committee encouraged payroll pledges as well. Ultimately, our collective efforts through payroll pledges and fundraisers were divided among the United Way of Dutchess & Orange, the United Way of Westchester & Putnam and the United Way of Rockland County.

San Miguel Program

We have long supported the funding needs of the San Miguel Program, a school that strives to educate and inspire the youth of Newburgh, New York in an effort to break the cycle of poverty, achieve new potential, and embrace lives of purpose and faith, and truth. Equally important, we are a committed partner in the Academy's ongoing fundraising efforts to help young students defy the odds in a city where crime is 52% higher than the national average and the poverty rate is over 25%.

Again, this year the Bank proudly sponsored San Miguel's annual gala. This year's sponsorship was particularly meaningful as it helped support the first group of girls to matriculate at the Academy. The girls are pioneers of a demographic expansion the Academy hopes to continue implementing in upcoming years. In addition to our annual sponsorship, we make it a practice of hiring a handful of promising young students to intern at the bank during the summer.



The Jewish Community Center of Rockland (JCC)

This multi-generational organization provides social, recreational, and cultural programs to more than 10,000 residents and is dedicated to the enrichment and continuity of Jewish life and the preservation of its rich culture. The facility includes an early childhood center, senior adult program and senior center, a fitness and wellness center, cultural and arts, teen philanthropy and leadership, and youth sports programs. The Bank has been a friend and large supporter of the JCC since 2017.





The Center for Safety & Change

When a community protects its most vulnerable citizens, it helps the individuals and the community as a whole grow stronger and more vibrant. We're proud to help organizations like the Center for Safety and Change do just that. For over 40 years, victims of sexual abuse, domestic violence, and more recently gender-based violence have received shelter, lifesaving, and life-changing programs and services. With a vision is to help create a society in which all individuals can live with dignity and equality, free from fear, violence, and oppression, it is the only victim-centered non-profit organization in Rockland County offering free and confidential programs and services both in person at one of their six office locations—and by telephone. The bank supports the Center's important work each year sponsoring annual events and other fundraisers.

Bronx Chamber of Commerce

Since we opened our branch in the Bronx, we have been an active member and supporter of the Bronx Chamber of Commerce—an influential voice for business in the borough. One way we offer our support is by investing in the future. This year we sponsored the chamber's annual Women of Distinction Luncheon which awards scholarships to promising and academically gifted graduating seniors. This year our contribution helped fund critical educational needs for 17 young women, empowering them to succeed and to ultimately contribute to the Bronx community to help their borough grow and thrive.



Senior Leadership Team



MICHAEL J. GILFEATHER President & Chief Executive Officer



ROBERT PEACOCK Senior Executive Vice President **Chief Financial Officer**



MICHAEL COULTER **Executive Vice President** Chief Lending Officer



JOSEPH A. RUHL Executive Vice President Regional President – Westchester



Executive Vice President Chief Commercial Banking Officer



PAM JONES Senior Vice President **Human Resources Director**



MIKE LISTNER Senior Vice President **Chief Credit Officer**



FRANK SKUTHAN Senior Vice President **Trust Services Director**



ANTHONY PILI Senior Vice President Director of Cash Management



ELIZABETH JONES Senior Vice President **Chief Operating Officer**



DAVID DINEEN Senior Vice President **Director of Wealth Services**

Leadership Officers

Senior Vice President Controller, Chief Accounting Officer

ANTHONY MORMILE

Vice President, Senior Compliance Officer/Corporate Secretary

GLENN WASSERMANN

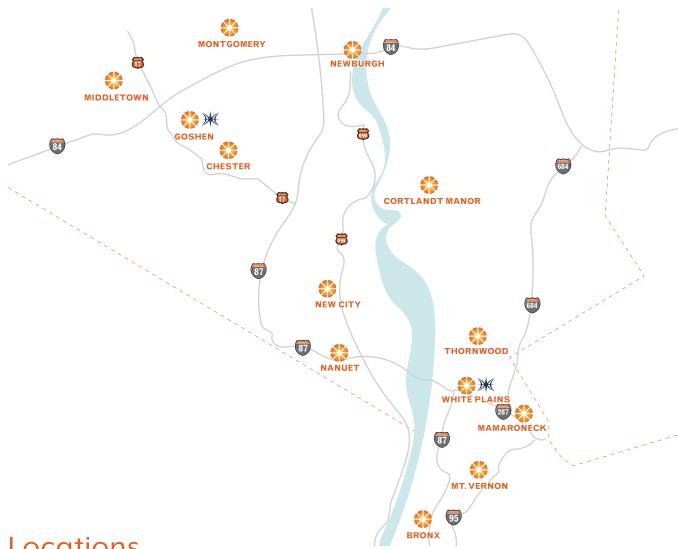
Senior Vice President, Senior Trust Officer

GUS SCACCO

MARK LAZARCZYK

MELISSA MINEAUVice President, Relationship Manager

MICHAEL RUNDLE Vice President, Portfolio Manager



Locations

Bronx

1978 Williamsbridge Rd Bronx, NY 10461 T. 718-775-3324

Chester

91 Brookside Ave Chester, NY 10918 T. 845-469-6282

Cortlandt Manor

2141 Crompond Rd Cortlandt Manor, NY 10567 T. 914-930-6279

Goshen

146 North Church St Goshen, NY 10924 T. 845-294-9700

Goshen - HVIA

Hudson Valley Investment Advisors, Inc. 117 Grand St Goshen, NY 10924 T. 845-294-6127

Middletown

212 Dolson Ave Middletown, NY 10940 T. 845-341-5000

33 Trust Way Middletown, NY 10940 T. 845-341-5074

75 North Street Middletown, NY 10940 T. 845-341-5013

Montgomery

2093 State Rte 208 Montgomery, NY 12549 T. 845-457-9146

Mamaroneck

1214 East Boston Post Rd Mamaroneck, NY 10543 T. 914-341-7130

Mt. Vernon

510 S. Columbus Ave Mount Vernon, NY 10550 T. 914-465-3061

Nanuet

374 S Middletown Rd Nanuet, NY 10954 T. 845-367-7653

New City

254 S. Main St, Suite 110 New City, NY 10956 T. 845-639-1000

Newburgh

78 North Plank Rd Newburgh, NY 12550 T. 845-561-5004

Thornwood

859 Franklin Ave Thornwood, NY 10594 T. 914-984-2780

White Plains

42 Waller Ave White Plains, NY 10601 T. 914-422-3100

White Plains - HVIA

Hudson Valley Investment Advisors, Inc. 4 West Red Oak Lane White Plains, NY 10601 T. 914-682-2017

White Plains

- Lending office

4 West Red Oak Lane White Plains, NY 10601 T. 914-368-6273



OrangeBankTrust.com